



1ST DRAFT

DRAFT ANNUAL REPORT:

BUFFALO CITY MUNICIPALITY

Financial Year 2009 - 2010

OUR VISION

A people-centred place of opportunity where the basic needs of all are met in a safe, healthy and sustainable environment.



Buffalo City Municipality

Draft Annual Report 2009/2010

Foreword by Executive Mayor

It gives me great pleasure to present, to the Council and people of Buffalo City, this Annual Report for the Financial Year 2009/2010.

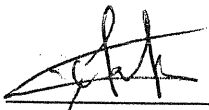
The report endeavours to mirror the outcomes of our service delivery and infrastructure development programmes for the period under review, whilst simultaneously presenting a brief profile of the Buffalo City area of jurisdiction and its people, the potential for growth and development, as well as the challenges that continue to confront us in our constitutional mandate to deliver quality services to the people.

Primarily, this Annual Report articulates the responses, by the Municipality, to the expressed needs and aspirations of the people of Buffalo City for growth and development, as expressed during the series of public hearings that were designed for this purpose. These needs and aspirations were translated into the Municipality's integrated Development Plan, which in turn informed the Capital Budget for the Financial Year under review. In short, this Annual Report captures the extent to which we have addressed the will and expectations of our people; how we have endeavoured to translate their ideals into reality.

One will find that some of the operations encapsulated in this report are a continuation of activities from the previous Financial Year, whilst some have of necessity had to flow into the next Financial Year. This is because infrastructure development and service delivery are ongoing processes that are not bound by time or space. As the primary driver of these functions within Buffalo City, the Municipality is primarily concerned with and continuously engaged in delivering services to the people.

It is my hope that our stakeholders, both within and outside Government, will also find, in this report, reason to increase their input and involvement in the development of Buffalo City and its people, and that the report itself will go a long way in answering questions that are pertinent to our service delivery programmes for the period under review.

In conclusion, I want to reiterate our commitment as Buffalo City Municipality to provide quality services to and for our people, to be a catalyst for positive change, and to create a better life for all in Buffalo City.



Councillor Z. Faku

Executive Mayor



Overview by the Municipal Manager

The 2009/2010 Annual Report is an expression of the municipality's response to the service delivery commitments of Council as articulated in the Integrated Development Plan and Budget for 2009/2010.

The report is structured thematically to provide a performance account on the five (5) key performance areas of local government, deduced from the White Paper on Local Government (1998) and the Strategic Agenda for Local Government (2006-2011). These Key Performance Areas include Basic Service Delivery, Municipal Transformation and Institutional Development, Local Economic Development, Municipal Financial Management and Viability and Good Governance and Public Participation. Each chapter of the report is dedicated to discussing the afore-mentioned key performance areas.

The report also contains a profile of the municipality in terms of the jurisdiction, the people, the economy and the developmental challenges. It also contains a detailed functional reporting section from key support and service delivery directorates that make the anatomical building blocks of the municipality.

The year under review is the penultimate financial year before the end of the five (5) year tenure of council. The content is articulately presented to enable the Council and the people of the municipality to assess the service delivery progress since the inauguration year of 2006. The report should also be seen with the lenses of the governance and administration challenges that have pervaded the municipality in the last few years. It also enables the Council and the people of Buffalo City plan the next multi-year service delivery plan of the municipality from an informed position.

The decision by the Municipal Demarcation Board (MDB) in 2008 and the subsequent gazetting of the Amendments to the Section 12 Notice by the MEC for Local Government and Traditional Affairs (LGTA) in 2010, to award Buffalo City a category A (metro) status in 2011, is a show of confidence in the municipality's potential and ability and as such, provides an opportunity for both the Council and people of the City to prepare for this transition from an informed position.

This report is therefore a critical informant to the future integrated development planning processes and institutional review/re-engineering processes towards assuming the new mandate, responsibilities and developmental local government challenges as the municipality transforms into the second metropolitan city in the Eastern Cape Province.

A. Fani

Acting Municipal Manager



Buffalo City Draft Annual Report 2009/2010

GLOSSARY OF ABBREVIATIONS

A.B.E.T.	Adult Basic Education Training
A.B.W.S	Amatole Bulk Water Supply System
A.D.M.	Amathole District Municipality
A.R.T.	Anti-Retroviral Therapy
B.B.B.E.E.	Broad-Based Black Economic Empowerment
B.C.M.	Buffalo City Municipality
B.C.D.A.	Buffalo City Development Agency
B.C.D.S.	Buffalo City Development Strategy
B.E.E.	Black Economic Empowerment
B.M.S.	Bridge Management System
C.B.D.	Central Business District
C.D.S.	City Development Strategy
C.I.P.	Capital Investment Plan
D.B.S.A.	Development Bank South Africa
D.C.S.A.	Daimler Chrysler South Africa
D.L.A.	Department of Land Affairs
D.L.G.H.	Department of Local Government & Housing
D.M.F.	Disaster Management Fund
D.H.P.S	Department of Health and Public Safety
D.P.L.G.	Department of Provincial & Local Government
D.P.L.G.H.	Department of Provincial & Local Government & Housing
D.T.I.	Department of Trade & Industries
D.V.R.I.	Duncan Village Redevelopment Initiative



D.W.A.F.	Department of Water & Forestry
E.C.	European Commission
E.C.D.O.H.	Eastern Cape Department of Health
E.C.G.D.S.	Eastern Cape Growth & Development Strategy
E.F.F.	External Financing Fund
E.L.	East London
E.L.I.D.Z.	East London Industrial Development Zone
E.M.B.B.A.	Emonti Bed and Breakfast Association
E.P.W.P.	Expanded Public Works Programme
E.U.	European Union
F.M.G.	Finance Management Grant
G.A.M.A.P.	Generally Accepted Municipal Accounting Practice
G.D.P.	Growth and Development Plan
G.D.S.	Growth & Development Strategy
G.I.S.	Geographic Information Systems
G.R.A.P.	Generally Recognized Accounting Practice
G.T.Z.	German Agency for Technical Cooperation
G.V.A.	Gross Value Added
H.H	Households
H.R.	Human Resources
I.C.Z.M.P.	Integrated Coastal Zone Management Plan
I.D.C.	Industrial Development Cooperation
I.D.P.	Integrated Development Plan
I.D.Z.	Industrial Development Zone



I.E.M.	<i>Integrated Environment Management</i>
I.E.M.P.	<i>Integrated Environmental Management Plan</i>
I.N.E.P.	<i>Integrated National Electrification Programme</i>
I.P.M.S.	<i>Individual Performance Management System</i>
I.T.	<i>Information Technology</i>
KfW	<i>German Development Bank</i>
K.P.A.	<i>Key Performance Area</i>
K.W.T.	<i>King Williams Town</i>
L.A. 21	<i>Local Agenda 21</i>
L.E.D.	<i>Local Economic Development</i>
L.G.H.	<i>Local Government Housing</i>
L.O.S.	<i>Levels of Service</i>
L.S.D.F.	<i>Local Spatial Development Framework</i>
M.E.C.	<i>Member of the Executive Council</i>
M.E.L.D.	<i>Mdantsane East London Development</i>
M.F.M.A.	<i>Municipal Finance Management Act</i>
M.I.G.	<i>Municipal Infrastructure Grant</i>
M.S.	<i>Municipal Scorecard</i>
M.S.A.	<i>Municipal Systems Act</i>
M.T.I.E.F.	<i>Medium-Term Income and Expenditure Framework</i>
M.U.R.P.	<i>Mdantsane Urban Renewal Programme</i>
N.A.T.I.S.	<i>National Traffic Information system</i>
N.E.R.S.A.	<i>National Electricity Regulator of South Africa</i>
N.G.O.'s	<i>Non-Government Organisations</i>



N.S.D.P.	<i>National Spatial Development Perspective</i>
O.D.A.	<i>Organizational Development Africa</i>
O.S.S.	<i>Open Space System</i>
P.I.U.	<i>Project Implementation Unit</i>
P.G.D.P.	<i>Provincial Growth and Development Plan</i>
P.H.C.	<i>Primary Health Care</i>
P.M.S.	<i>Performance Management System</i>
P.M.T.C.T.	<i>Prevention of Mother to Child Transmission</i>
P.P.E.	<i>Property, Plant & Equipment</i>
P.M.U.	<i>Project Management Unit</i>
P.P.P.'s	<i>Public Private Partnerships</i>
R.D.P 1	<i>Reconstruction and Development Programme</i>
R.D.P 2	<i>Rural Development Plan</i>
R.G.	<i>Restructuring Grant</i>
R.M.S.	<i>Road Management System</i>
R.W.S.S	<i>Rural Water Supply Scheme</i>
R.S.A.	<i>Republic of South Africa</i>
S.A.	<i>South Africa</i>
S.A.C.N.	<i>South African Cities Network</i>
S.D.	<i>Sustainable Development</i>
S.D.B.I.P.	<i>Service Delivery and Budget Implementation Plan</i>
S.D.F.	<i>Spatial Development Framework</i>
S.I.D.A.	<i>Swedish international Development Cooperation Agency</i>
S.L.G.P.	<i>Strengthening Local Governance Programme</i>



S.M.M.E.	<i>Small, Medium & Micro Enterprises</i>
S.P.S.P.	<i>Sector Policy Support Programme</i>
S.T.E.P.	<i>Sub-Tropical Thicket Ecosystem Planning</i>
U.N.C.E.D.	<i>United Nations Conference on the Environment & Development</i>
V.C.T.	<i>Voluntary Counselling & Testing</i>
V.I.P.	<i>Ventilated Improved Pit Latrine</i>
W.S.A.	<i>Water Services Authority</i>
W.S.D.P.	<i>Water Services Development Plan</i>
W.S.P	<i>Water Services Provider</i>
WC/WDM	<i>Water Conservation and Water Demand Management</i>
W.T.P	<i>Water Treatment Plant</i>



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