

- v) Knowledge Management
- vi) Solid Waste Management and
- vii) Heritage, Arts and Culture

Out of the 12 interns employed during this period, 6 have acquired permanent employment within and outside BCM, as a result of the working experience acquired through this programme.

MURP Audio News: The project was implemented as an enhancement to public participation mechanisms in the implementation of MURP. The main objective of this project was to create an awareness of MURP, its projects and programmes to its community. In the past, it has become clear that the community is not aware of whom or what is MURP, what MURP does and doesn't do, what its vision, mission and objectives are, and mainly what benefits MURP brings for them. The implementation of the MURP audio news project was two-fold; one component focused on designing tailor-made audio news for MURP. The second component focused on getting feedback from the community in a form of a customer satisfaction survey, specifically for MURP. These news were produced for a slot on Tru FM and Umhlobo Wenene radio stations.

CBD regeneration: BCM received a funding commitment from National Treasury, through the Neighbourhood Development Partnership Grant, for the regeneration of the Mdantsane CBD. This grant comes with an operations guide that municipalities must comply with during its execution. In compliance with this guide, BCM had to commission the development of a Business Case for the CBD Regeneration project.



Kuyasa Mall and Taxi Rank at Mdantsane CBD. There are plans to extend the mall to increase the quality and quantity of the retail offering in the CBD, and include other uses in support of retail.

This Business Case is a comprehensive plan that enunciates specific projects that will be implemented to ensure that the CBD: i) attracts and accommodates the needs of the local community and its hinterland; ii) provides goods and services for the population it attracts; iii) expands its daily activity patterns to include the night economy; and iv) includes commerce and business opportunities; work and residential opportunities; better utilisation of public open spaces; recreational, social and entertainment facilities.

During the 2009/10 financial year, the draft Business Case has been developed and will be finalised in the 2010/11 financial year and adopted by council. Subsequently, it will be submitted to National Treasury to source capital grant and further technical assistance grant to implement the identified projects.

An Inter-sphere Coordination Forum was set up through the Office of the Premier and the Executive Mayor's Office as a special driving force to specifically focus on key projects implemented by the various departments in Mdantsane. These projects are roads infrastructure; 2010 legacy projects; sports complex; eco-park and the boxing museum. These projects are under the implementation wing of respective line departments, with the exception of the boxing museum, which forms part of the CBD Regeneration project. It has been identified as a catalytic project within the sports precinct, as it will crowd in socio-economic opportunities in the CBD and Mdantsane broadly.

2.12.2 Progress with Duncan Village redevelopment Initiative

Similar to MURP, some projects which are implemented by line departments are progressing fairly well in Duncan Village. However, the coordinating role played by the DVRI unit remains a challenge, as there is still minimum cooperation from line departments. A number of projects to address the objectives of the DVRI have been implemented with significant progress made, both infrastructure and socio-economic projects, as outlined in departmental reports within this Annual Report.

The Buffalo City Municipality IDP and Spatial Development Framework regard Duncan Village as one of the most important inner-city Urban Renewal areas in Buffalo City. It is an area where demand for temporary and permanent residential accommodation is exceptionally high. This fact can be considered a key aspect of strategic importance for Duncan Village in the broader urban network of Buffalo City.





Duncan Village, currently accommodating an average of 21 000 households, under very high densities in a relatively small area as the precinct can only accommodate 5000 housing units.

Due to limited land availability within Duncan Village, people are relocated to other areas within BCM to create space for housing and other development initiatives, thereby creating a sustainable human settlement in Duncan Village. By the end of 2009/10 financial year there were 993 (cumulative) housing units developed in Reeston for both Duncan Village and Reeston residents. Further, land parcels have been identified for more beneficiaries to be provided with adequate housing around the city.

DVRI unit is also mandated to play a coordinating role of all projects that are implemented in Duncan Village by both internal and external stakeholders. Withal, there are some programmes and projects that are under direct implementation of the DVRI unit, which are, Stakeholder Mobilisation and Neighbourhood Development Partnership Grant (NDPG).

Stakeholder Mobilisation: The Duncan Village Redevelopment Initiative has a number of stakeholders who are passive in its activities; therefore there is lack of sectoral community participation. To respond to this glaring lack of participation by stakeholders the municipality embarked on a stakeholder mobilisation project for the DVRI.

The main objective of this project is to mobilise and develop a credible database of stakeholders who will actively participate meaningfully in the redevelopment of Duncan Village. One of the key deliverables of the project is to identify key stakeholders locally, provincially and nationally in both the private and public sector. The project inception stage commenced in May 2010 and will be completed in December 2010.

NDPG: Duncan Village has also been a beneficiary of the NDPG from National Treasury. The same operations guide conditions are applicable with DV as well and therefore, a Business Plan (case) has to be developed. The components of the Business Plan are similar to those of the Strategic Development Plan and as a result thereof, the two projects were combined into one, which is the Business Plan. The Business Plan will be commissioned during the 2010/11 financial year to unlock capital and technical assistance grant from National Treasury.



A strategic partnership was forged with DBSA to implement a waste management and recycling project within Duncan Village. The project inception phase commenced in December 2009 and later approved by council. Withal, local cooperatives were identified as secondary beneficiaries to the project, with the broader DV community as primary beneficiaries. The implementation of the project will be conducted in the 2010/11 financial year.

DVRI unit has also embarked on a venture to source funding for two multi-purpose centers for Duncan Village and Reeston. An application was submitted to the provincial Department of Human Settlements for consideration. In response it was indicated that the outcome of the application will only be made available in December 2010.

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2.14 Health and Public Safety

The mission of the Directorate of Health & Public Safety is to provide a safe, secure, healthy and environmentally friendly environment for Buffalo City Municipality's residents, citizens & visitors by providing equitable & sustainable health & safety services to all.

Traffic & Law Enforcement

- Successfully conducted 269 road worthy safety awareness campaigns,
- Impounded 1729 unroadworthy vehicles,
- Increased the visibility of traffic officers in high accident zones.
- Law Enforcement Officers were more active and visible throughout BCM thus achieving 1874 prosecutions in respect of by-laws.

Fire Department & Rescue Services

- 34 public awareness and fire safety education programmes,
- complied with national standards in terms of emergency response time,
- reviewed 28 plans for special risks
- conducted 40 evacuation drills throughout BCM.
- Took delivery of 4 4x4 Long Wheel Based Bush Fire Fighting Vehicles





- The approval of a new R11m fire station for the King Williams Town area
- 40 staff members have received basic ambulance training
- Fire & Rescue services involvement in 2010 World Cup Public Viewing Areas
- Fire clearance certificate issued for new Hemingway's Mall

Disaster Management Department

- Conducted 2 response and recovery exercises for the year.
- Two Disaster Management Officers appointed in May & June 2010
- Disaster Management's involvement in the Fifa 2010 Public Viewing Areas for Sisa Dukashe Stadium, Douw Stadium and Victoria Grounds & annual hosting of Ironman 70.3

CHALLENGES	REMEDIAL MEASURES
<ul style="list-style-type: none"> • Long waiting time in respect of learners & driving licences 	Establishment of additional testing stations
<ul style="list-style-type: none"> • Fragmentation of by-laws throughout BCM 	Rationalisation of by-laws
<ul style="list-style-type: none"> • Shortage of staff 	Request funding for the vacant unfunded posts
<ul style="list-style-type: none"> • Absence of a Disaster Management Policy Framework Plan 	Finalisation of DMPFP
<ul style="list-style-type: none"> • Shortage of Fire Engines & ageing fleet 	Acquisition & replacement of additional & new fire engines

Environmental Health

- Establish two Air Quality Monitoring Stations, one in East London to service the West Bank Industrial and City Centre areas and surrounds and one in King Williams Town



- Successfully managed to achieve a 90% functionality monitoring at the two stations
- It has also managed to achieve an 80% progress towards the development of an emission database.
- Noise By-Law successfully adopted & confirmed by Council

In its aim to monitor and control food establishments and accommodation establishments and provide training of day care centre personnel the department has successfully inspected and issued compliance certificates to:

- 751 formal food establishments out of 1028 registered on BCM's database
- 174 day care centres out of 203 registered on BCM's database
- 69 accommodation establishment out of 78 registered on BCM's database

Nursing Services and Health Support Services Departments has managed to create a safe and healthy environment through adequate, integrated and sustainable municipal health services by delivering medical health services functions as defined in the signed Service Level Agreement for 2009/2010.

In order to provide adequate, equitable and comprehensive primary health care services for all communities, the **Nursing Services Department** has improved the key national health indicators in BCM Health Care Facilities by achieving:

- 90% in the % of pregnant women testing for HIV;
- Enhanced the intensity and effectiveness of HIV/AIDS prevention & mitigation programmes within BCM, by ensuring that all 28 clinics offer VCT and syndromatic STI management;
- Successfully managed to complete the upgrading of clinics;
- 88% availability of medicine in BCM clinics;
- Commissioned the Sinebhongo Clinic on the 5th October 2009;



- Berlin clinic has been extended with 2 extra consulting rooms and a disabled toilet to ensure adequate space for additional services such as Voluntary Counselling & Testing;
- Fort Grey & Gompo C clinics have been fenced with a palisade wire to provide more security as the building is continuously being vandalized;
- Beacon Bay clinic has been fenced also with palisade wire to provide security from the bush dwellers that are littering the outside environment of the clinic;
- The Siyakhana Project (NGO) which BCM is in partnership with has managed to place 1 dedicated Professional Nurse and a Lay Councillor to improve VCT uptake in 6 BCM Health Care Facilities namely Berlin, John Dube, Chris Hani, Central, Gompo C and Zanempilo Clinics;
- Mass Campaign 1st Round commenced on the 12th April 2010 to the 7th May 2010 Buffalo City local service area reached the National Target = 90% for Polio and exceeded to 100%; and
- The measles National Target is 90% also and the Buffalo City Local Service Area achieved 106% which was also exceeded.

Health Support Services

- Procured health promotion equipment
- Trained 15 Duncan Village Volunteers on Paraffin Safety (04 September 09)
- Swine Flu Awareness for the Department of Sport, Arts & Culture to 800 participants (03 September 09)
- Trained 18 Inland Region Clinic Volunteers and 3 Health Promotion Assistants on First Aid & Home based care (01 February 09)
- Paraffin Safety Awareness day at Ziphunzana Informal Settlement (03 June 2010)
- Strengthening of circumcision programme in the Inland Region, medical services provided to would-be initiates on Tuesdays & Thursdays
- Only one circumcision death in the last circumcision season – December 09 in BCM
- Extension of Pharmacy – Coastal Region to ensure adequate space for medicine availability within BCM clinic

CHALLENGES	REMEDIAL MEASURES
<ul style="list-style-type: none"> • Shortage of staff especially Professional Nurses 	Request funding for vacant unfunded posts
<ul style="list-style-type: none"> • Insufficient PHC subsidy & delays in subsidy transfers 	Sufficient PHC subsidy allocation & timeous transfer of subsidy by Provincial Government
<ul style="list-style-type: none"> • Mushrooming of formal & illegal food & accommodation establishments 	Continuous inspections and enforcement of applicable by-laws
<ul style="list-style-type: none"> • Mushrooming of non complying funeral parlours 	Continuous inspections and enforcement of applicable by-laws
<ul style="list-style-type: none"> • Medicine availability at Provincial Depot 	

2.14 2010 Progress & Related Legacy Projects

In 2008 the Provincial Department of Sport, Recreation, Arts & Culture (DSRAC) informed Buffalo City Municipality that an amount of R50m (fifty million rands) would be set aside



for 2010 FIFA World Cup Legacy Projects in Buffalo City. The money was transferred to the BCM account in January 2009.

Following the recommendation of the 2010 Steering Committee the Buffalo City Municipality however resolved to embark on fourteen (14) 2010 Legacy Projects across the city in both rural and urban areas:

- 1.1 Buffalo City Stadium (former ABSA Stadium);
- 1.2 Gompo Stadium;
- 1.3 North End Stadium;
- 1.4 Sisa Dukashe Stadium;
- 1.5 Bhisho Stadium;
- 1.6 Victoria Grounds;
- 1.7 Dimbaza Sports Fields;
- 1.8 Lower Mnqesha Sports Fields;
- 1.9 Tsholomnqa Sports Fields;
- 1.10 Needs Camp Sports Fields;
- 1.11 Peelson Sports Fields;
- 1.12 St Mary's Sports Fields;
- 1.13 Ndevana Sports Fields; and
- 1.14 Phumlani Sports Fields.

A further two (2) projects, Amalinda Sports Field and Zwelitsha Sports Field were added at a total budget of R10m (ten million rands) of BCM own funding bring the total of 2010 Legacy projects to sixteen (16).

2.14.1 IMPLEMENTATION PLAN

For ease of implementation the 14 projects were divided into four clusters whereby **Cluster 1** (Buffalo City Stadium on its own) – with the biggest budget of R20m (twenty million rands) - was prioritized for purposes of preparing the stadium for a possible '2010 FIFA World Cup Training Venue'.

The balance of 13 projects was broken down as follows:

CLUSTER 2				
Bhisho	Dimbaza	Peelson	Lower Mnqesha	Victoria Grounds
CLUSTER 3				
Tsholomnqa	Parkside	North End	Needs Camp	
CLUSTER 4				
Sisa Dukashe	Gompo	Newlands	Ndevana	

The project execution process however included the two of BCM own funded 2010 Legacy Projects (Amalinda and Zwelitsha)



2.14.1.1 PROJECT STATUS (JUNE 2010)

2.14.1.1.1 BUFFALO CITY STADIUM (CLUSTER 1)

Cluster 1 (Buffalo City Stadium) completed. Work included floodlights/electrical Work, Building Works and Turf (Pitch) Preparations. Success of the project marked by the fact that the South African Rugby Union (SARU) granted East London a rare Springbok International Test Match – Springboks vs Italy – in June 2010.

2.14.1.1.2 BALANCE OF PROJECTS (CLUSTERS 2 - 4)

Cluster 2 (Bhisho, Dimbaza, Peelson, Lower Mngqesha & Victoria Grounds). Limited progress. Contractors appointed for Bhisho, Peelson and Victoria Grounds. Contractors for Dimbaza and Lower Mngqesha pending.

Cluster 3 (Tsholomnqa, Parkside, North End & Needs Camp). All turf (pitch) contracts awarded including the artificial turf for North End Stadium, a first for Buffalo City football.

Cluster 4 (Sisa Dukashe, Gompo Newlands & Ndevana). All turf (pitch) contracts awarded.

Amalinda Sports Fields (BCM Own Funding): contracts awarded and building in progress.

Zwelitsha Sports Fields (BCM Own Funding): contracts awarded.

2.15 Transport Planning & Operations

Bus Rapid Transit (BRT) System

Bus Rapid Transit systems are a component of Integrated Rapid Public Transport Networks (IRPTNs) which are a key part of the Public Transport Strategy and Action Plan that was approved by the Cabinet in March 2007. BRT systems make road-based public transport faster, safer and more efficient through dedicated lanes, larger vehicles with multiple doors, special stations, smartcards instead of cash, a control centre to track vehicles, fully integrated feeder services and long term contracts.

In terms of resolution no. BCC 90/08 which was adopted on 29 April 2008, the implementation of the First Phase BRT system in BCM was supported by Council. The first phase focuses on the Mdantsane – East London Corridor with the appropriate services. Subsequently consultants were appointed to prepare a detailed operational plan, and this plan is now in the final draft. A report was submitted to Council after the first draft, and as a result an ‘in principle approval’ was obtained (BCC 129/09).

The detailed operational plan is the principal planning document for determining the key system characteristics, including network structure, vehicle requirements and infrastructure sizing. Further, the operational plan includes a costing analysis which will underpin the economic viability of the system. The principal components of the Operational Plan include:

- Data collection, modelling, and demand analysis
- Route and corridor structure
- Sitting of key infrastructure components (stations, intermediate transfer stations, intermediate parking facilities, terminals, depots, control centre, park and ride facilities)
- Infrastructure design characteristics and sizing
- Intersection design and signal phasing
- Traffic impact study
- Vehicle specifications
- Operational Cost Analysis

The following aspects of the project are underway and are progressing:

